

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

ROBERT C ANDERSON

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00200.b

**ICS for Single Resources and
Initial Action Incident, ICS-200**

Issued this 15th Day of November, 2017



A handwritten signature in black ink, appearing to read "Tony Russell".

Tony Russell
Superintendent
Emergency Management Institute